**PROGRAMME OF THE CONFERENCE:**

**Leadership in Russia & Global Context 2013 Conference, by NRU HSE, the Centre for Cross Cultural Comparisons & Auckland University of Technology, New Zealand"**

**October 22-24, 2013**

**NRU HSE, 33/5 Kirpichnaya street**

**Rooms 903, 705**

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| Time Время | Session | Moderators | Room |
| **October 22, 2013**  |
| **Registration – Hall of the first floor** |
| 11.00-12.30 | Introduction, Overview, and Results of Phases I and II of «The Global Leadership & Organisational Behaviour Effectiveness (GLOBE)» | Mansour Javidan, Thunderbird School of Global Management, and Peter Dorfman, Professor Emeritus of Management at New Mexico State University | 903(simultaneous translation) |
| 12.30-14.00 | Welcome Reception |  |  |
| **14.00-17.30** | **Plenary session** | **Chairs: Filinov N.B.****NRU HSE****Romie F. Littrell****AUT University** | **903****(simultaneous translation)** |
| 14.00-14.15 | Welcome Speech | Filinov N.B.Romie F. Littrell |  |
| 14:15-15:00 | Contemporary Problems in Leadership | Sergei R. Filonovich, NIU HSE  |  |
| 15:00-16:0016:00-17:00: | Cultural Differences in Leadership as a Source of Guidance: Updates Emphasizing Russia and its NeighboursGLOBE Project, Phase III | Mark F. Peterson, Florida Atlantic University and Hofstede Chair in Cultural Diversity, Maastricht University and Tais Siqueira Barreto, Florida Atlantic UniversityMansour Javidan, [Thunderbird School of Global Management](http://www.thunderbird.edu/faculty/mansour-javidan-phd), and Peter Dorfman, Professor Emeritus of Management at New Mexico State University |  |
|  | **Early Start** – Participant Paper Sessions |  |  |
| 17:00-17:25 | Educating leaders: rethinking business models for 21st century higher education – a European view | LICHY, Jessica, IDRAC, Lyon, France, and Tatiana KHVATOVA, St. Petersburg State Polytechnic University, Russia  |  |
| 17:30-17:55 | The Peach and the Coconut Collide: A Leadership Metaphor to Transcend Russian “Blat” and American Universalism | GORYUNOVA, Elizabeth, World Trade Center Utah and Indiana Tech University, and Scott C. HAMMOND, Utah State University  |  |
| 18.00 |  Opening Reception |  |  |
| **October 23, 2013** |
| 10.00-13.00 (25 minute sessions) | **Session I: Leadership in Russia & Global Context**  | **Chair: Romie F. Littrell****AUT University** | **Room 705 (simultaneous translation)** |
| 10:00 | XU, Liguo, Pingping FU, Youmin XI, Lin ZHANG, Xinyu ZHAO, Chunhui CAO, Ying LIAO, Guiquan LI, Xian XUE, Jing GE | Adding Dynamics to Static Theory:Examining How Leader Traits Evolve and How They Are Expressed |  |
| 10:30 | FLIASTER, Alexander and Albert A. ANGEHRN | Key Competences of Crisis Leaders and Innovative Learning Solutions to Address Them |  |
| 11:00 | HOWIESON, Brian and Stephen MORROW | Leadership and Management: A Perspective from Football Players and Managers |  |
| 11:30 | MADICHIE, Nnamdi O. | From "Fair Play" to "Serious Play": Any Leadership Lessons from the Russian Football League? |  |
| 12:00 | PETERSON, Mark F. and Mikael SOENDERGAARD,University of Aarhus | Countries, Multiple Clusters, and Within-country Regions as Cultural Groups  |  |
| 12:30 | POSTHUMA, Richard A. and LEVASHINA, Julia  | Interviews in Russia and the United States Assessing Transformational Leadership Potential: Challenges and Opportunities |  |
| 13:00-14:00 | Lunch break |  |  |
| 14:00-18:00 (25 minute sessions) | **Session II: Leadership in Russia**  | **Chairs:** **Romie F. Littrell,****AUT University****Veronika I. Kabalina,****NRU HSE** | **Room 705 (simultaneous translation)** |
| 14:00 | TOLSTIKOV-MAST, Yulia,  Indiana Institute of Technology and  Natalia SARAKHANOVA,  Saint-Petersburg Economics University | Social Construction of Followership in Russia:  Meanings, Context, and Historical Processes Exploratory Research in Progress |  |
| 14:30 | KLIUCHNOKOV, ArtemRegent University | Transferability of Western Leadership Theory and Praxis to the Russian Context: An Argument for Constructivist Approach to Leader Development |  |
| 15:00 | FILLER, AdamCom-towers, Zurich Switzerland | Values-based leadership and behavioral change in multinational corporations –a practical approach |  |
| 15:30 | GRACHEV A.N., NRU HSE – Nizhny NovgorodГрачев А.Н., НИУ ВШЭ – Нижний Новгород |  Model of transformation of organizational management system based on leadership Модель преобразования системы менеджмента предприятия на основе лидерства |  |
| 16:00 | Tea break |  |  |
| 16:30 | GRIGORYAN L., LEBEDEVA N..,NRU HSE Григорян Л., Лебедева Н., НИУ ВШЭ  | Influence of informal communications between a head and a subordinate on the subordinate’s organizational loyaltyВлияние неформальных связей между руководителем и подчиненным на организационную лояльность подчиненного |  |
| 17:00 | KAPRALOVA E., PwC, MALYGINA E., PwC, KABALINA V., NRU HSE / Капралова Е.,Малыгина Е., PwC, Кабалина В., НИУ ВШЭ  | Women leadership in Russian businessЖенщины-лидеры в российском бизнесе  |  |
| 17:30 | SKOSAREV S., NRU HSE Скосарев С.А., НИУ ВШЭ | Problems facing Russian leaders and managers in the context of global economic changesПроблемы российских лидеров в контексте глобальных изменений в экономике |  |