**PROGRAMME OF THE CONFERENCE:**

**Leadership in Russia & Global Context 2013 Conference, by NRU HSE, the Centre for Cross Cultural Comparisons & Auckland University of Technology, New Zealand"**

**October 22-24, 2013**

**NRU HSE, 33/5 Kirpichnaya street**

**Rooms 903, 705**

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| Time Время | Session | | Moderators | | Room | |
| **October 22, 2013** | | | | | | |
| **Registration – Hall of the first floor** | | | | | | |
| 11.00-12.30 | Introduction, Overview, and Results of Phases I and II of «The Global Leadership & Organisational Behaviour Effectiveness (GLOBE)» | | Mansour Javidan, Thunderbird School of Global Management, and Peter Dorfman, Professor Emeritus of Management at New Mexico State University | | 903  (simultaneous translation) | |
| 12.30-14.00 | Welcome Reception | |  | |  | |
| **14.00-17.30** | **Plenary session** | | **Chairs: Filinov N.B.**  **NRU HSE**  **Romie F. Littrell**  **AUT University** | | **903**  **(simultaneous translation)** | |
| 14.00-14.15 | Welcome Speech | | Filinov N.B.  Romie F. Littrell | |  | |
| 14:15-15:00 | Contemporary Problems in Leadership | | Sergei R. Filonovich, NIU HSE | |  | |
| 15:00-16:00  16:00-17:00: | Cultural Differences in Leadership as a Source of Guidance: Updates Emphasizing Russia and its Neighbours  GLOBE Project, Phase III | | Mark F. Peterson, Florida Atlantic University and Hofstede Chair in Cultural Diversity, Maastricht University and Tais Siqueira Barreto, Florida Atlantic University  Mansour Javidan, [Thunderbird School of Global Management](http://www.thunderbird.edu/faculty/mansour-javidan-phd), and Peter Dorfman, Professor Emeritus of Management at New Mexico State University | |  | |
|  | **Early Start** – Participant Paper Sessions | |  | |  | |
| 17:00-17:25 | Educating leaders: rethinking business models for 21st century higher education – a European view | | LICHY, Jessica, IDRAC, Lyon, France, and Tatiana KHVATOVA, St. Petersburg State Polytechnic University, Russia | |  | |
| 17:30-17:55 | The Peach and the Coconut Collide: A Leadership Metaphor  to Transcend Russian “Blat” and American Universalism | | GORYUNOVA, Elizabeth, World Trade Center Utah and Indiana Tech University, and Scott C. HAMMOND, Utah State University | |  | |
| 18.00 | Opening Reception | |  | |  | |
| **October 23, 2013** | | | | | | | |
| 10.00-13.00 (25 minute sessions) | | **Session I: Leadership in Russia & Global Context** | | **Chair: Romie F. Littrell**  **AUT University** | | **Room 705 (simultaneous translation)** | |
| 10:00 | | XU, Liguo, Pingping FU, Youmin XI, Lin ZHANG, Xinyu ZHAO, Chunhui CAO, Ying LIAO, Guiquan LI, Xian XUE, Jing GE | | Adding Dynamics to Static Theory:  Examining How Leader Traits Evolve and How They Are Expressed | |  | |
| 10:30 | | FLIASTER, Alexander and Albert A. ANGEHRN | | Key Competences of Crisis Leaders and Innovative Learning Solutions to Address Them | |  | |
| 11:00 | | HOWIESON, Brian and Stephen MORROW | | Leadership and Management: A Perspective from Football Players and Managers | |  | |
| 11:30 | | MADICHIE, Nnamdi O. | | From "Fair Play" to "Serious Play": Any Leadership Lessons from the Russian Football League? | |  | |
| 12:00 | | PETERSON, Mark F. and  Mikael SOENDERGAARD, University of Aarhus | | Countries, Multiple Clusters, and Within-country Regions as Cultural Groups | |  | |
| 12:30 | | POSTHUMA, Richard A. and LEVASHINA, Julia | | Interviews in Russia and the United States Assessing Transformational Leadership Potential: Challenges and Opportunities | |  | |
| 13:00-14:00 | | Lunch break | |  | |  | |
| 14:00-18:00 (25 minute sessions) | | **Session II: Leadership in Russia** | | **Chairs:**  **Romie F. Littrell,**  **AUT University**  **Veronika I. Kabalina,**  **NRU HSE** | | **Room 705 (simultaneous translation)** | |
| 14:00 | | TOLSTIKOV-MAST, Yulia,  Indiana Institute of Technology and  Natalia SARAKHANOVA,  Saint-Petersburg Economics University | | Social Construction of Followership in Russia:  Meanings, Context, and Historical Processes Exploratory Research in Progress | |  | |
| 14:30 | | KLIUCHNOKOV, Artem  Regent University | | Transferability of Western Leadership Theory and Praxis to the Russian Context: An Argument for Constructivist Approach to Leader Development | |  | |
| 15:00 | | FILLER, Adam  Com-towers, Zurich Switzerland | | Values-based leadership and behavioral change in multinational corporations –a practical approach | |  | |
| 15:30 | | GRACHEV A.N., NRU HSE – Nizhny Novgorod  Грачев А.Н., НИУ ВШЭ – Нижний Новгород | | Model of transformation of organizational management system based on leadership  Модель преобразования системы менеджмента предприятия на основе лидерства | |  | |
| 16:00 | | Tea break | |  | |  | |
| 16:30 | | GRIGORYAN L., LEBEDEVA N..,NRU HSE  Григорян Л., Лебедева Н., НИУ ВШЭ | | Influence of informal communications between a head and a subordinate on the subordinate’s organizational loyalty  Влияние неформальных связей между руководителем и подчиненным на организационную лояльность подчиненного | |  | |
| 17:00 | | KAPRALOVA E., PwC, MALYGINA E., PwC, KABALINA V., NRU HSE / Капралова Е.,Малыгина Е., PwC, Кабалина В., НИУ ВШЭ | | Women leadership in Russian business  Женщины-лидеры в российском бизнесе | |  | |
| 17:30 | | SKOSAREV S., NRU HSE  Скосарев С.А., НИУ ВШЭ | | Problems facing Russian leaders and managers in the context of global economic changes  Проблемы российских лидеров в контексте глобальных изменений в экономике | |  | |